

Exhibit M

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Wednesday, November 09, 2016 10:37 AM
To: Terry Lutz; BJ Stokesbary; Michael Washburn; blivermore@southsiouxcity.org; Mike Trotter; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley
Subject: Meeting agenda
Attachments: SSC Big OX Communication_Meeting 4 Agenda.pdf

Meeting agenda is attached for today's meeting at 10am. Call [REDACTED]

Heather Dallen
Administrative Assistant



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617 Pierce St, Suite 201, Sioux City, Iowa 51101
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Big-Ox Communication – Conference Call No.4

Daily Agenda - 10:00 AM

Wednesday November 9, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. McClure to identify sizes and locations on Bennet
- b. Baker 4-plex service lines
- c. Temp pumping at La Mesa and Park Place
 - i. McClure can coordinate
- d. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. McClure to prepare drawing and cost estimate for temp pumping and forcemain from north of Hwy. 20/I-29 to Bennet Lift
 - ii. McClure to coordinate temp pumping operation – Mersino?

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. McClure to evaluate and provide cost estimates
 - ii. Odor Control will be needed at Bennet Lift Station – vapor phase similar to River View Lift Station.
 - iii. Future use of 36-inch gravity line

3. Sampling Update

- a. Dakota Avenue TS Avg = 0.06 mg/L, DS Avg = 0.05 mg/L (7 samples)
- b. E.39th St, East of G St., TS Avg = 0.68, DS Avg = 0.56 mg/L (9 samples)

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plans for discharge

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. Public Health and Indoor Air quality testing – health professional
- c. Press Releases

7. Other Issues

8. Re-cap Action Items

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Wednesday, November 09, 2016 10:57 AM
To: Terry Lutz; BJ Stokesbary; Michael Washburn; blivermore@southsiouxcity.org; Mike Trotter; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley
Subject: RE: Meeting agenda

[REDACTED]

From: Heather Dallen
Sent: Wednesday, November 09, 2016 9:36 AM
To: Terry Lutz <tLutz@mecresults.com>; BJ Stokesbary <bstokesbary@mecresults.com>; Michael Washburn <mwashburn@mecresults.com>; 'blivermore@southsiouxcity.org' <blivermore@southsiouxcity.org>; Mike Trotter <mTrotter@mecresults.com>; 'LHedquist@southsiouxcity.org' <LHedquist@southsiouxcity.org>; 'dmccaslen@sioux-city.org' <dmccaslen@sioux-city.org>; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; 'kbradley@bigoxenergy.com' <kbradley@bigoxenergy.com>
Subject: Meeting agenda

Meeting agenda is attached for today's meeting at 10am. Call [REDACTED]

Heather Dallen
Administrative Assistant



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Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Thursday, November 10, 2016 9:10 AM
To: Kevin Bradley
Subject: RE: Big Ox Conference Call

Can you please send me there email? I will add them to the distribution list.

From: Kevin Bradley [mailto:KBradley@bigoxenergy.com]
Sent: Thursday, November 10, 2016 7:51 AM
To: Heather Dallen <hdallen@mecresults.com>
Cc: Rob Ernest <RErnest@bigoxenergy.com>; Jason Osbahr <JOsbahr@bigoxenergy.com>; Michael Washburn <mwashburn@mecresults.com>
Subject: RE: Big Ox Conference Call

Heather,

Please add Rob Ernest and Jason Osbahr to the regular distribution / invitee list for this meeting. I have them on copy to this email.

Thank you



Kevin W. Bradley
Director of Business Development
Cell: 920.615.5246
Fax: 920.863.5546
PO Box 610
6601 CTY Rd R
Denmark, WI 54208
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Email: kbradley@bigoxenergy.com

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-----Original Appointment-----

From: Heather Dallen [mailto:hdallen@mecresults.com]
Sent: Wednesday, November 09, 2016 5:01 PM
To: Heather Dallen; Tim Higgins; Terry Lutz; BJ Stokesbary; Michael Washburn; blivermore@southsiouxcity.org; Mike Trotter; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley
Subject: Big Ox Conference Call
When: Thursday, November 10, 2016 10:00 AM-11:00 AM (UTC-06:00) Central Time (US & Canada).
Where: [REDACTED]

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Thursday, November 10, 2016 10:46 AM
To: Terry Lutz; Tim Higgins; BJ Stokesbary; Michael Washburn; Mike Trotter; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley; Rob Ernest; Jason Osbahr
Subject: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 5 Agenda.pdf

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.5

Daily Agenda - 10:00 AM
[REDACTED]

Thursday, November 10, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. McClure to identify sizes and locations on Bennet – will have to Bob today.
- b. Baker 4-plex service lines
 - i. Letter agreement
 - ii. McClure to provide drawing to plumber
- c. Temp pumping at La Mesa and Park Place
 - i. McClure has contacted MAI
- d. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. McClure to prepare drawing and cost estimate for temp pumping and forcemain from north of Hwy. 20/I-29 to Bennet Lift
 - ii. McClure will call Mersino
 - iii. McClure survey crew on-site today

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. McClure to evaluate and provide cost estimates – will have to City today
 - ii. Odor Control will be needed at Bennet Lift Station – vapor phase similar to River View Lift Station.
 - iii. Future use of 36-inch gravity line- homes connected to it.

3. Sampling Update

- a. McClure will tabulate results for tonight's meeting. Prepare handout

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plans for discharge

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. Public Health and Indoor Air quality testing – health professional
- c. Press Releases

7. Other Issues

8. Re-cap Action Items

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Friday, November 11, 2016 9:23 AM
To: Terry Lutz; BJ Stokesbary; Tim Higgins; Michael Washburn; Mike Trotter; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley; Rob Ernest; Jason Osbahr; msimms@sioux-city.org
Subject: Meeting Agenda - 10:00 conference call

Call [REDACTED]

Heather Dallen
Administrative Assistant



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Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Friday, November 11, 2016 9:26 AM
To: Terry Lutz; BJ Stokesbary; Tim Higgins; Michael Washburn; Mike Trotter; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley; Rob Ernest; Jason Osbahr; msimms@sioux-city.org
Subject: RE: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 6 Agenda.pdf

Attached is the email.

From: Heather Dallen
Sent: Friday, November 11, 2016 8:22 AM
To: Terry Lutz <tLutz@mecresults.com>; BJ Stokesbary <bstokesbary@mecresults.com>; Tim Higgins <thiggins@mecresults.com>; Michael Washburn <mwashburn@mecresults.com>; Mike Trotter <mTrotter@mecresults.com>; 'blivermore@southsiouxcity.org' <blivermore@southsiouxcity.org>; 'LHedquist@southsiouxcity.org' <LHedquist@southsiouxcity.org>; 'dmccaslen@sioux-city.org' <dmccaslen@sioux-city.org>; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; 'Kevin Bradley' <KBradley@bigoxenergy.com>; 'RErnest@bigoxenergy.com' <RErnest@bigoxenergy.com>; 'JObahr@bigoxenergy.com' <JObahr@bigoxenergy.com>; msimms@sioux-city.org
Subject: Meeting Agenda - 10:00 conference call

Call [REDACTED]

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.6

Daily Agenda - 10:00 AM
[REDACTED]

Friday, November 11, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. McClure to identify sizes and locations on Bennet – will have to Bob today.
- b. Baker 4-plex service lines
 - i. Letter agreement
 - ii. McClure to provide drawing to plumber
- c. Trap at La Mesa and Park Place
 - i. McClure has contacted MAI
 - ii. McClure has checked elevations so no back-ups
- d. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. Meeting today on-site with Mersino
 - ii. Call today with NDEQ

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. McClure to evaluate and provide cost estimates – will have to City today
 - ii. Odor Control will be needed at Bennet Lift Station – vapor phase similar to River View Lift Station.
 - iii. Future use of 36-inch gravity line- homes connected to it.

3. Sampling Update

- a. Higher sulfides on E.39th St, west of G Street. (Sampling Pt. 4). Average H₂S of 10, with spikes 40-50 ppm.
- b. Spike in H₂S from industries on 11/9, 6-9 pm (20-30 ppm), then back down to less than 5 ppm (Sampling Pt.1)
- c. Bennet Lift Station (Sampling Pt.3), average H₂S of 25 ppm, spiked to 65 when industries spiked.

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plans for discharge

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. Public Health and Indoor Air quality testing – health professional
- c. Press Releases

7. Other Issues

8. Re-cap Action Items

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Monday, November 14, 2016 10:51 AM
To: Terry Lutz; BJ Stokesbary; Tim Higgins; Mike Trotter; Michael Washburn; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; msimms@sioux-city.org; Kevin Bradley; Rob Ernest; Jason Osbahr
Subject: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 8 Agenda.pdf

Call [REDACTED]

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.8

Daily Agenda -10:00 AM

Monday November 14, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. Production/ship date of 11/18.
- b. Baker 4-plex service lines
 - i. Going back to original plan of installing valves
- c. Trap at La Mesa and Park Place
 - i. Installed by MAI on Saturday without authorization
 - ii. McClure has checked elevations so no back-ups
 - iii. Additional location at Red Bird Lane
- d. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. McClure to provide hydraulic info to Mersino
 - ii. McClure to provide pipe quantities and fittings to Big Ox and City for ordering

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. McClure design contract on Agenda tonight.
- b. Other industrial flow

3. Sampling Update

- a. Sent out map and data

Summary of Results - 11/5 thru 11/12

		Average Total Sulfide (mg/L)	Average Dissolved Sulfide (mg/L)	Average H ₂ S (ppm)
Sampling Pt. 1	Dakota Ave/BPI Drive	0.05	0.04	2.1
Sampling Pt. 2	G St/E. 39th St.	0.34	0.28	7.1
Sampling Pt. 3	Bennet Lift Station	0.42	0.31	13.0
Sampling Pt. 4	G St West	3.68	2.80	10.5

- b. Additional sampling locations North of 39th Street, and West of G Street

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plans for discharge

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. Public Health and Indoor Air quality testing – health professional
- c. Press Releases

7. Other Issues

8. Re-cap Action Items

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Tuesday, November 15, 2016 10:43 AM
To: Terry Lutz; BJ Stokesbary; Michael Washburn; Mike Trotter; Tim Higgins; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; msimms@sioux-city.org; Kevin Bradley; Rob Ernest; Jason Osbahr
Subject: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 9 Agenda.pdf

Call [REDACTED]

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.9

Daily Agenda -10:00 AM

Tuesday November 15, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. Order 10-inch valve at Bennet and 8-inch at Red Bird Lane
- b. Baker 4-plex service lines
 - i. Going back to original plan of installing valves
- c. Trap at La Mesa, Park Place, and Red Bird
 - i. McClure checked traps yesterday
 - ii. City or McClure should continue to monitor to make sure no issues
- d. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. McClure to provide hydraulic info to Mersino
 - ii. McClure to provide pipe quantities and fittings to Big Ox and City for ordering
 - iii. City to work out Agreement with Big Ox.
 - iv. 10-ft separation from water main

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. McClure to analyze Big Ox Pump Station
- b. Other industrial flow

3. Sampling Update

- a. How to distribute data we have collected.
- b. 3 new sampling locations starting this week
 - i. G St and Apache Dr. (by School) (Pt. 5)
 - ii. Dakota Ave and 39th St. (Pt. 6)
 - iii. S. Dakota Ave. (Pt. 7)

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plans for discharge

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. Update from Aaron on Air Quality Testing

7. Other Issues

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Wednesday, November 16, 2016 10:55 AM
To: Kevin Bradley
Subject: Meeting Agenda - 10:00 Conference Call
Attachments: SSC Big OX Communication_Meeting 10 Agenda.pdf

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.10

Daily Agenda - 10:00 AM

Wednesday November 16, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. Order 10-inch valve at Bennet and 8-inch at Red Bird Lane
- b. Baker 4-plex service lines
 - i. Going back to original plan of installing valves
- c. Trap at La Mesa, Park Place, and Red Bird
 - i. McClure checked traps yesterday
 - ii. City continues to check
- d. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. McClure to provide hydraulic info to Mersino – Done
 - ii. Mersino planning to provide 1 electric and 1 diesel stand-by, with VFD
 - iii. McClure to provide pipe quantities and fittings to Big Ox and City for ordering
 - iv. City to work out Agreement with Big Ox.
 - v. 10-ft separation from water main

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. McClure to analyze Big Ox Pump Station
 - ii. NDEQ confirmed 16-inch size
- b. McClure to draft summary memo with recommendations

3. Sampling Update

- a. 3 new sampling locations starting today:
 - i. G St and Apache Dr. (by School) (Pt. 5)
 - ii. Dakota Ave and 39th St. (Pt. 6)
 - iii. S. Dakota Ave. (Pt. 7)
- b. Stop sampling at Bennet

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plumbing inspections
- c. Protocol for starting back up

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. McClure working on spreadsheet and map of affected properties
- c. Update from Aaron on Air Quality Testing

7. Other Issues

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Wednesday, November 16, 2016 12:39 PM
To: Kevin Bradley
Subject: RE: Big Ox Tracking Spreadsheet

On your spreadsheet, some of the residents have a line through their name? Is there a reasoning why. I know this is also the same list originated from the City.

From: Kevin Bradley [mailto:KBradley@bigoxenergy.com]
Sent: Tuesday, November 15, 2016 4:27 PM
To: Heather Dallen <hdallen@mecresults.com>; Michael Washburn <mwashburn@mecresults.com>
Subject: Big Ox Tracking Spreadsheet

Michael,
Heather,

Attached is the spreadsheet I've been using to track the residents that have made odor complaints. This list originated with the city in a 'Word document. I've put it into this spreadsheet.

Let me know what questions you have.

Thanks,



Kevin W. Bradley
Director of Business Development
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Wilmarth, Catherine

Subject: Big Ox Conference Call

Location:

Start: Thu 11/17/2016 11:00 AM

End: Thu 11/17/2016 12:00 PM

Show Time As: Tentative

Recurrence: (none)

Organizer: Heather Dallen

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Thursday, November 17, 2016 10:19 AM
To: Terry Lutz; BJ Stokesbary; Tim Higgins; Mike Trotter; Michael Washburn; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley; Rob Ernest; Jason Osbahr; msimms@sioux-city.org
Subject: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 11 Agenda.pdf

Call [REDACTED]

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.11

Daily Agenda - 10:00 AM

Thursday November 17, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. La Mesa, Park Place, Baker 4-plex to arrive on 11/21.
 - ii. Bennet and Red Bird Lane ordered
- b. Trap at La Mesa, Park Place, and Red Bird
 - i. City continues to check
- c. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. Electric service
 - ii. Pipe Quantities and fittings
 - iii. Fiberoptic Lines
 - iv. Contact property owner
 - v. Big Ox Agreement
 - vi. NDEQ Approval
- d. Hydrogen Peroxide feed

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. No Updates
- b. McClure to draft summary memo with recommendations

3. Sampling Update

- a. 3 new sampling locations starting today:
 - i. G St and Apache Dr. (by School) (Pt. 5)
 - ii. Dakota Ave and 39th St. (Pt. 6)
 - iii. S. Dakota Ave. (Pt. 7)
- b. Stop sampling at Bennet

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plumbing inspections
- c. Protocol for starting back up

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. McClure working on spreadsheet and map of affected properties
- c. Update from Aaron on Air Quality Testing

7. Other Issues

Wilmarth, Catherine

Subject: Big Ox Conference Call
Location: [REDACTED]

Start: Mon 11/21/2016 11:00 AM
End: Mon 11/21/2016 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Organizer: Heather Dallen

Remember no call on Saturday 11/19/2016. Everyone have a great weekend.

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Monday, November 21, 2016 10:51 AM
To: Terry Lutz; BJ Stokesbary; Mike Trotter; Michael Washburn; Tim Higgins; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; rkoch@southsiouxcity.org; msimms@sioux-city.org; Kevin Bradley; Rob Ernest; Jason Osbahr
Subject: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 13 Agenda.pdf

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.13

Daily Agenda -10:00 AM

Monday, November 21, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. La Mesa, Park Place, Baker 4-plex to arrive today, install 11/22.
 - ii. Bennet and Red Bird Lane ordered
- b. Trap at La Mesa, Park Place, and Red Bird
 - i. Trap added at Bennet on 11/15.
- c. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. Electric service
 - ii. Alignment – McClure to contact Fiber companies
 - iii. Alignment – McClure to contact property owner on potential 10-ft easement
 - iv. Alignment – McClure to contact Nebraska Department of Roads on alternative alignment.
 - v. Pipe Quantities and fittings
 - vi. Big Ox Agreement
 - vii. NDEQ Approval – should be no issues if maintain 10-ft separation.
- d. Hydrogen Peroxide feed

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. Any updates from EDA?
- b. McClure to draft summary memo with recommendations
- c. McClure to Confirm hydraulic capacity at Bennet Lift Station

3. Sampling Update

- a. 3 new sampling locations:
 - i. G St and Apache Dr. (by School) (Pt. 5) – should get results today
 - ii. Dakota Ave and 39th St. (Pt. 6) – Avg. H2S of 6 ppm, Peak of 100 ppm, 11/17-11/18
 - iii. S. Dakota Ave. (Pt. 7) – Avg. H2S of 20 ppm, Peak of 400 ppm. 11/16-11/18

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plumbing inspections
- c. Protocol for starting back up
- d. McClure to schedule Design Team review meeting (MEC, City, Big Ox, Black and Veatch)

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from residents last night
- b. McClure working on spreadsheet and map of affected properties
- c. Update from Aaron on Air Quality Testing

7. Other Issues

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Monday, November 21, 2016 2:43 PM
To: Rob Ernest; Kevin Bradley; blivermore@southsiouxcity.org;
LHedquist@southsiouxcity.org; aaron.iacino@ibcins.biz; Mike Trotter; Terry Lutz;
Tina@mowrystrategies.com
Cc: Michael Washburn
Subject: South Sioux City Spreadsheet and Maps
Attachments: Residential Odor Complaints Figure 1.pdf; Residential Odor Complaints Figure 2.pdf;
SSC Residential Odor.xlsx

From: Heather Dallen
Sent: Monday, November 21, 2016 1:40 PM
To: 'RErnest@bigoxenergy.com' <RErnest@bigoxenergy.com>; 'Kevin Bradley' <KBradley@bigoxenergy.com>;
'blivermore@southsiouxcity.org' <blivermore@southsiouxcity.org>; 'LHedquist@southsiouxcity.org'
<LHedquist@southsiouxcity.org>; 'aaron.iacino@ibcins.biz' <aaron.iacino@ibcins.biz>; Mike Trotter
<mTrotter@mecresults.com>; Terry Lutz <tLutz@mecresults.com>; Tina@mowrystrategies.com
Cc: Michael Washburn <mwashburn@mecresults.com>
Subject: South Sioux City Spreadsheet and Maps

Heather Dallen
Administrative Assistant



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Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Monday, November 21, 2016 1:50 PM
To: Kevin Bradley
Subject: Re: Plumbing List

Ok, Thank you.

Heather Dallen / Administrative Assistant

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On Nov 21, 2016, at 12:09 PM, Kevin Bradley <KBradley@bigoxenergy.com> wrote:

Heather,

I noted that one of the residences was a duplex, so this was two addresses. We've inspected 6 addresses. We had 7 scheduled, but one backed out.

Kevin W. Bradley
Director of Business Development
Cell: 920.615.5246
Fax: 920.863.5546
PO Box 610
6601 CTY Rd R
Denmark, WI 54208
THE POWER IN RECYCLING!

Email: kbradley@bigoxenergy.com

Become our Friend on Facebook, Follow us on
Twitter, and Connect with us on Linked-In!!
<image004.png> <image005.png> <image006.png>

From: Heather Dallen [<mailto:hdallen@mecresults.com>]
Sent: Monday, November 21, 2016 10:51 AM
To: Kevin Bradley <KBradley@bigoxenergy.com>
Subject: RE: Plumbing List

Just confirming five residents and in the meeting I think six were discussed that had been inspected.

From: Kevin Bradley [<mailto:KBradley@bigoxenergy.com>]
Sent: Monday, November 21, 2016 9:51 AM

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Twitter, and Connect with us on Linked-In!!

<image004.png> <image005.png> <image006.png>

From: Heather Dallen [<mailto:hdallen@mecresults.com>]

Sent: Monday, November 21, 2016 9:10 AM

To: Kevin Bradley <KBradley@bigoxenergy.com>

Subject: Plumbing List

Can you send me an updated list of the residents who have had the inspection done? Please and Thank You.

Heather Dallen

Administrative Assistant

<image010.png>

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Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Monday, November 21, 2016 2:41 PM
To: Rob Ernest; Kevin Bradley; blivermore@southsiouxcity.org;
LHedquist@southsiouxcity.org; aaron.iacino@ibcins.biz; Mike Trotter; Terry Lutz;
Tina@mowrystrategies.com
Cc: Michael Washburn
Subject: South Sioux City Spreadsheet and Maps
Attachments: Residential Odor Complaints Figure 1.pdf

Heather Dallen
Administrative Assistant



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Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Tuesday, November 22, 2016 10:53 AM
To: Terry Lutz; BJ Stokesbary; Tim Higgins; Mike Trotter; Michael Washburn; Bob Livermore; LHedquist@southsiouxcity.org; dmccaslen@sioux-city.org; Tina@mowrystrategies.com; jmaynes@sioux-city.org; msimms@sioux-city.org; rkoch@southsiouxcity.org; Kevin Bradley; Rob Ernest; Jason Osbahr
Subject: Meeting Agenda - 10:00 conference call
Attachments: SSC Big OX Communication_Meeting 14 Agenda.pdf

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.14

Daily Agenda -10:00 AM

Tuesday, November 22, 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. La Mesa, Park Place, Baker 4-plex install today?
 - ii. Bennet and Red Bird Lane ordered
- b. Trap at La Mesa, Park Place, and Red Bird
 - i. Trap added at Bennet on 11/15.
- c. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. Electric service – On Track
 - ii. Mersino Agreement – Rent/Buy option
 - iii. Alignment – Easement
 - iv. Pipe Quantities and fittings
 - v. NDEQ Approval – plans going in tomorrow 11/23.
- d. Hydrogen Peroxide feed

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. Design review meeting later today?
- b. McClure to draft summary memo with recommendations – in progress
- c. McClure to Confirm hydraulic capacity at Bennet Lift Station – reported firm capacity of 2.6 MGD. Needs confirmation.

3. Sampling Update

- a. McClure will provide summary info today.

4. Big Ox Status Report

- a. Recommendations from Black and Veatch
- b. Plumbing inspections
- c. Protocol for starting back up
- d. McClure to schedule Design Team review meeting (MEC, City, Big Ox, Black and Veatch)

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. New information from Public Works Meeting last night
- b. Spreadsheet of residences and maps – any comments?
- c. Update from Aaron on Air Quality Testing

7. Other Issues

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Tuesday, November 22, 2016 4:12 PM
To: Tina Mowry Hadden; Dan Feenstra; Marilyn McClung; Paola Velazquez; Carolyn Geschke
Cc: Bob Livermore; Kevin Bradley
Subject: RE: South Sioux City Spreadsheet and Maps

We can meet at 11am if all the people are good with this time and if needed I can also drive somewhere. With the help of everyone we can and will be able to get the spreadsheet updated. I am also willing to be the master list owner if you all agree with this.

Does everyone agree that 11am work and we can all call in same number we call in at 10am for this meeting also.

From: Tina Mowry Hadden [mailto:Tina@mowrystrategies.com]
Sent: Tuesday, November 22, 2016 2:56 PM
To: Dan Feenstra <dfeenstra@southsiouxcity.org>; Marilyn McClung <MMcClung@southsiouxcity.org>; Paola Velazquez <PVelazquez@southsiouxcity.org>; Carolyn Geschke <cgeschke@southsiouxcity.org>
Cc: Heather Dallen <hdallen@mecresults.com>; Bob Livermore <BLivermore@southsiouxcity.org>; Kevin Bradley <KBradley@bigoxenergy.com>
Subject: Fw: South Sioux City Spreadsheet and Maps

The attached are maps and excel master McClure pulled together based on information I had as of last Thursday.

We need someone to be the Master List "owner" - right now, that means taking the city's master list that Marilyn referenced in a phone call and this master list and cross referencing them. Determine which one we plan to use going forward. THEN, cross reference that master with all of the individual lists that are out there... this includes (but is not limited to) Carolyn's H2S list, Kevin's plumbing list and anyone else out there.

All phone numbers of the people on the master list will be uploaded for the phone calls... OR Do we want to keep the phone calls for only people displaced from their homes?

Heather, can you arrange a conference call for tomorrow at 11 am? Bob and Lance, it is up to you to decide who from your team should sit in on that call. I am thinking the following

Marilyn
Carolyn
Paola
Emily
Matt
Dan
Nanci
Lance
Bob

From outside the city, let's include:

Heather, McClure
Michael, McClure
Kevin Bradley, Big Ox
and myself

Tina Mowry Hadden
Founder

Mowry Strategies
5928 Cottonwood Circle
West Des Moines, Iowa 50266
515-238-0609

From: Heather Dallen <hdallen@mecresults.com>
Sent: Monday, November 21, 2016 1:42 PM
To: RErnest@bigoxenergy.com; Kevin Bradley; blivermore@southsiouxcity.org; LHedquist@southsiouxcity.org; aaron.iacino@ibcins.biz; Mike Trotter; Terry Lutz; Tina Mowry Hadden
Cc: Michael Washburn
Subject: South Sioux City Spreadsheet and Maps

From: Heather Dallen
Sent: Monday, November 21, 2016 1:40 PM
To: 'RErnest@bigoxenergy.com' <RErnest@bigoxenergy.com>; 'Kevin Bradley' <KBradley@bigoxenergy.com>; 'blivermore@southsiouxcity.org' <blivermore@southsiouxcity.org>; 'LHedquist@southsiouxcity.org' <LHedquist@southsiouxcity.org>; 'aaron.iacino@ibcins.biz' <aaron.iacino@ibcins.biz>; Mike Trotter <mTrotter@mecresults.com>; Terry Lutz <tLutz@mecresults.com>; Tina@mowrystrategies.com
Cc: Michael Washburn <mwashburn@mecresults.com>
Subject: South Sioux City Spreadsheet and Maps

Heather Dallen
Administrative Assistant



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Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Wednesday, November 23, 2016 10:03 AM
To: Dan Feenstra; Marilyn McClung; Paola Velazquez; Carolyn Geschke; Bob Livermore; Kevin Bradley; Tina@mowrystrategies.com; Matt Andrews
Subject: RE: South Sioux City Spreadsheet and Maps Conference Call

Updated correct number, sorry about that.



Please forward email if needed.

Heather Dallen
Administrative Assistant



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Big-Ox Communication – Conference Call No.15

Daily Agenda - 10:00 AM

Wednesday, November 23 2016

1. Short Term Plan Action Items

- a. Tideflex valves status
 - i. La Mesa, Park Place, Baker 4-plex installed yesterday
 - ii. Bennet south and Red Bird Lane ordered
- b. Traps remain on Red Bird Lane and Bennet South
- c. Pump-around into forcemain (industrial waste in separate forcemain, no chance for odors to escape)
 - i. Electric service – On Track
 - ii. Mersino Agreement – Approved – want buy option
 - iii. Alignment – Easement
 - iv. Pipe Quantities and fittings
 - v. NDEQ Approval – plans being submitted today. Emailed DEQ yesterday
 - vi. Construction stakes
 - vii. Contractor schedule
- d. Big Ox Start-up – McClure to draft letter for City to request information from Big Ox prior to start-up

2. Long Term Plan Action Items

- a. Separate forcemain from Roth Industrial Park to Bennet Lift
 - i. No updates.

3. Sampling Update

- a. Summary information sent out last night.

4. Big Ox Status Report

- a. Plumbing inspections

5. Sioux City Status Report

- a. Industrial Pre-Treatment Program issues
- b. WWTP issues

6. Public Relations

- a. Issues from last night meeting
 - i. Crisis management team
 - ii. More houses cleaned
 - iii. Metal testing in homes – wiring, plumbing, etc.
 - iv. City buy-out
 - v. [REDACTED]
 - vi. Aaron test schools
- b. Update from Aaron on Air Quality Testing

7. Other Issues

Wilmarth, Catherine

From: Heather Dallen <hdallen@mecresults.com>
Sent: Wednesday, November 23, 2016 11:45 AM
To: Dan Feenstra; Marilyn McClung; Paola Velazquez; Carolyn Geschke; Bob Livermore; Kevin Bradley; Tina@mowrystrategies.com; Matt Andrews
Subject: Re: South Sioux City Spreadsheet and Maps Conference Call

10 am conference call seems to be going longer than suspected, may need push the time back to 11:15 am

Heather Dallen / Administrative Assistant

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On Nov 23, 2016, at 9:02 AM, Heather Dallen <hdallen@mecresults.com> wrote:

Updated correct number, sorry about that.



Please forward email if needed.

Heather Dallen
Administrative Assistant



<Picture (Device Independent Bitmap) 1.jpg>

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